## Dear Applicant:

Thank you for your interest in the Fletcher School's Global Master of Arts Program (GMAP). With the exception of TOEFL test scores (if applicable), please send all admission materials to your Service or Agency representative identified in the table below as DOD Agency GMAP points of contact. If you do not see your agency listed, use the DISAM POC.

We are currently accepting applications that will be reviewed and forwarded to Tufts for both the March and July 2014 class start. To ensure your application gets proper consideration, please submit it to your POC by 1 October 2013 (see next page for package submission instructions and points of contact).

You can complete this form electronically by filling in the blue boxes with the appropriate text or clicking on the check box. Application materials and supporting documents are not returnable. Therefore, we suggest that you make a copy of the application and supporting documentation for your records.

We appreciate your interest in the Global Master of Arts Program and look forward to receiving your application.

GMAP Application Checklist
☐ Application for Admission
☐ Two recommendations
☐ Letter of Sponsorship
☐ Essay Responses
□ Résumé
☐ Acknowledgement of Commitment (Student Acknowledgement Statement)
☐ Continued Service Agreement
☐ Academic Transcript(s) *Original transcripts are not required at this time.  Applicants will be asked to send these original transcripts at the appropriate time, prior to forwarding to Tufts. In lieu of originals, please send/fax legible copies with your application to facilitate government selection

In order to avoid delays in the processing of your application, please read and follow all instructions carefully and completely. Please fill out all forms and answer all questions carefully and completely.

When the application has been completed, printed, and signed, forward all required materials to your designated POC. As noted previously, if you do not see your service/agency representative listed here, forward all materials to the DISAM POC.

DOD Agency GMAP Points	s of Contact
Army	Mr. David Williams DASA/DEC HQDA, OSA(ALT); ATTN: SAAL-NP 2530 Crystal Drive, Suite 11134D Arlington, VA 22202 E-mail: david.a.williams11.civ@mail.mil Phone: 703-545-4806 (DSN: 865-4806) Fax: 703-602-3217
Navy	Mr. David Ehrlich Navy IPO 1250 10th Street SE, Suite 2000 Washington Navy Yard, DC 20374-5165 E-mail: David.Ehrlich@navy.mil Phone: 202-433-5606 (DSN: 288-5606) Fax: 202-433-6784
Air Force	Ms. Shanue Crouch SAF/IAGR 1080 Air Force Pentagon Washington, DC 20330-1080 E-mail: Shanue.Crouch@pentagon.af.mil Phone: 571-256-7507 (DSN: 260-7507) Fax: 571-256-7569
DSCA	Ms. Renee Haynes DSCA-FO 201 12th Street South, Suite 203 Arlington, VA 22202-5408 E-mail: Renee.Haynes@dsca.mil Phone: 703-604-6613 (DSN: 664-6613) Fax: 703-602-5403
Non-MILDEP IA Personnel	Mr. Gregory Sutton DISAM/DR 2475 K Street Wright-Patterson AFB, OH 45433-7641 E-mail: Gregory.Sutton@disam.dsca.mil Phone: 937-255-5850 (DSN: 785-5850) Fax: 937-656-4685

Name: Last (Family)		First	Middle	·	Preferred
Month you will begin the p	orogram: 🗆 March	2014 □ July	2014 □ March	or July 2014	
Funding source of billet: $\Box$	FMS □ O&M				
JS Social Security Number	r (if applicable):		Date of Bi	irth (MM/DD/Y	YYYY):
ex: □ Female □ Male					
Have you ever applied to th	ne Fletcher School	before? □ No	☐ Yes, In what y	vear?	
<b>Current Mailing Address:</b>					
treet address:			Until (if no	t permanent)? N	ИМ/ҮҮ/
City:	State:	Zip:	Country (if	not USA):	
Iome Telephone:		Wo	ork Telephone:		
Iome Fax:		Wo	ork Fax:		
E-mail:		Wo	ork E-mail:		
Permanent Address and T	elephone: 🗆 Sam	e as current ad	dress		
treet address:			Until (if no	t permanent)? N	//M/YY/_
City:	State:	Zip:	Country (if	not USA):	
Citizenship:					
☐ US ☐ Non-US (list co	untry:	)			
☐ Permanent resid	dent (list alien regi	stration numbe	r:	)	
Ethnicity (optional–US Ci	itizens and perma	nent residents	only)		
☐ African American		☐ Asian/Pa	acific American	☐ Caucasia	n
☐ Hispanic/Latino/Chican	o/Puerto Rican	☐ Native A	american	☐ Other (sp	pecify)
Emergency Contact Infor	mation:				
lame:					
treet Address:					
City:	State:	Zip:	Country (if	not USA):	
Home Telephone:		Re	lationship to Appl	icant:	
Colleges and Universities A	attended (List in cl	nronological or	der):		
College/University Lo	ocation Date	s Attended	Degree	Date Awarded	Major field of Stud

\*If you answered "yes" to either of these questions, please attach a separate statement explaining the circumstances.

<b>Language Proficiency</b>							
Native language:							
Foreign language(s): in the chart I=intermediate, A=advanced, F=		ist the langua	ge(s) and	indicate y	our profici	ency level: B=	beginner,
Please note that a successful comlanguage proficiency in a second "limited working proficiency in defined by the Interagency Language Lang	d language will speaking; gen	be measured eral profession	l through onal prof	required iciency in	written an reading."	d oral exams a These require	as follows: ments are
Language		Reading Pro	oficiency	Writing I	Proficiency	Speaking Pr	oficiency
			•		·		Í
If applicable, when did/will you			YYYY)? _	/	_/		
If known, what is your score?		_					
<b>Employment Experience:</b>							
How much time have you spent	in IA?						
Include relevant employment ex international affairs duties are cle	•						•
Activities/Interests:							
Activity	Da	tes	Offic	es Held (I	ndicate if a	ppointed or el	ected)
,						• •	
Letters of Recommendation: Please provide recommendation							
be from your current immediate senior staff leader). Please provi This is needed in case we do not	de the names a	nd telephone	number				
Recommender 1:							
Name:		E-mail A	Address: _				
Recommender 2:							
Name:		E-mail A	Address:				

## Letter of Sponsorship:

A sponsorship letter (for DISAM) from your unit commander, or equivalent, must accompany this application. This letter must

- · Be written on organization letterhead
- Be addressed to DISAM
- Endorse your participation in the program
- Contain confirmation that you (the applicant) are on a DSCA-funded billet
- Acknowledge awareness of the time demands and willingness to grant time off to complete school work as the mission permits
- Contain confirmation that you will be provided the necessary time off to attend the mandatory three twoweek residencies (NOTE: per Tufts University, attendance at the three residencies is mandatory or you will not be allowed to graduate)
- Military members must include the member's planned/anticipated rotation date and how this graduate
  program will specifically impact the individual's anticipated role within the Security Cooperation workforce
  in current and future assignments

### **Essay Questions:**

- 1. What are your specific career goals and how will Fletcher's Global Master of Arts Program help you achieve your personal and profession.
- 2. Briefly describe the three most important challenges facing your organization today (300 words).

## **Continued Service Agreement:**

### Civilian

 SF 182-Civilian Continued Service Agreement. Please use the pre-populated form found on the DISAM website under GMAP

## **Military**

• Service-specific form to be initiated for Active Duty Service Commitment in line with individual Service guidance.

### Certification:

I hereby certify that the information given by me on this application is complete and accurate in every respect. The information I am submitting for admission is my own work and I have read and understand the form "Application and Instructions" and "Application Process." I understand and agree that any misrepresentation may be cause for denial and revocation of admission or subsequent dismissal from the Fletcher School.

Signature:	Date:	

## Student Acknowledgement Statement (page 1 of 2)

Acknowledgment and agreement in the areas below are required to be considered for nomination to this program. Please initial each item and sign and date below where indicated.

2.2000 2.2000 2.0000 2.0000 2.0
<b>I.</b> There may be an opportunity in the 2014–2015 Academic Year for students to enter GMAP in either March 20 (complete March 2015) or July 2014 (complete July 2015). Based on that potential opportunity, I would like to considered for: (Initial as appropriate/desired.)
March 2014-March 2015 class only
July 2014–July 2015 class only
I am willing to participate in either class opportunity (March or July)
II. Sponsorship:
I understand, and agree to, the terms of the student academic commitment and DOD/DSCA and my owning unit's sponsorship noted within Appendix B, Student Supplemental Information. I understand that should I in complete all remaining graduation requirements by the end of that second academic year (March or July to years beyond original graduation date as applicable), DOD/DSCA and my owning organization reserves the right to revoke continuing sponsorship and consider any reimbursement of funds expended by DSCA for in GMAP program to the US Government.
I understand, and agree that failure to complete the GMAP program in the allotted twelve-month schooling period will result in additional expenses. These additional expenses are not the responsibility of Tufts University DSCA, or my owning organization.
III. Part-Time Status:
I understand, and agree, the GMAP is a part-time endeavor on my part for the appropriate academic period

I understand, and agree, the GMAP is a part-time endeavor on my part for the appropriate academic period specified by the enrollment. My normal duties factor into my decision to participate in GMAP and I will work with my supervisory chain to complete this program and it academic and travel requirements.

## IV. Service Commitment Statement of Understanding and Agreement (Initial appropriate entry):

### **CIVILIAN PERSONNEL**

I understand, and agree, that upon completion of GMAP, I will serve in the Department of Defense for three (3) times the length of the training period. If I voluntarily leave the agency before completing the period of service, I agree to reimburse the agency for fees, such as tuition and related fees, travel, and other special expenses paid in connection with this training. These fees exclude salary I have attached the SF182 which is to be finalized upon my admission to the program based upon the class attending (March or July). A copy of that finalized form will be provided to DISAM NLT 1 Mar 2014, prior to the initiation of the GMAP academic year. Should I not graduate with my class, I will work with DISAM to ensure an updated form is completed based on individual hold-over

## Student Acknowledgement Statement (page 2 of 2)

requirements/actual graduation. I understand and agree that should DOD sponsorship, or the sponsorship my owning organization be revoked, DOD may recoup funds from me expended for my participation in the GMAP program.
MILITARY PERSONNEL
I understand, and agree, that upon completion of GMAP, I incur an active duty service commitment per established policies of my MILDEP/Service Agency. I have attached the appropriate Active Duty Service Commitment for which is to be finalized between my owning organization and my servicing Military Personnel Office upon not completion of the program. A copy of that finalized form will be provided to DISAM within sixty days following graduation. Should I not graduate with my class, I will work with DISAM to ensure this action is complete based on individual hold-over requirements/actual graduation.
V. Grades and Thesis Information:
GRADES
I agree to provide my individual trimester grades to DISAM, to arrive not later than fifteen days after recei from Tufts University/Fletcher School. The points of contact for this is are Dr. Ron Reynolds or Mr. Greg Sutto DISAM/DR, 2475 K Street (Building 52, Area B), Wright-Patterson AFB, OH 45433-7641.
THESIS
I agree to provide DISAM with information regarding my thesis (i.e. subject, in-process status, and a copy aft successful defense). I understand that the thesis abstract will be loaded into the GMAP database maintained DISAM, but will not be published in <i>The DISAM Journal</i> without the author's consent and proper Public Affair release. The point of contact is Mr. Greg Sutton, DISAM/DR.
VI. Computer Ownership
I understand, and agree, that the laptop computer provided by the Fletcher School for the purposes of completin GMAP, belongs to the Government and that upon completion of GMAP, and I will follow DISAM instruction for the disposition of the computer.

## **Glossary of Terms**

## **Academic Transcripts**

When forwarding your application to your point of contact, legible copies are sufficient. However, packages forwarded to Tufts must contain one official academic transcript from each college or university attended. You will be notified when to send official transcripts. We will accept your transcripts on official school stationery that are sent directly by you or your academic institution to your GMAP POC. Appropriate university officials must certify these academic records. Students graduating from non-US institutions must submit certified translated academic records in addition to the original transcript.

### Application Deadlines, Acknowledgement, and Notification

It is to your advantage to submit your application as soon as possible. We will acknowledge receipt of your application materials immediately and inform you of any incomplete requirements via e-mail. The deadline for submission of applications is 1 October 2013. Once the Service/Agency Selection Panel makes it decision, you will be notified of your status.

## **Application for Admission**

Please print or type the application. Use the space provided on the form; you may include additional sheets, if necessary. Include your name and US social security number (if applicable) on all added sheets. Sign and date the application form.

## **Costs and Funding**

Tuition includes educational expenses for the twelve-month schooling period (see Student Acknowledgment item II), laptop computer and software (see Student Acknowledgment item VI), class materials, and room and board for the three residential sessions. Student transportation costs to and from the three two-week residencies and miscellaneous incidentals for the three residencies will be funded centrally by DISAM. All students must provide their own Internet service provider (ISP).

## **Essay Questions**

Answer the essay questions as fully as possible while complying with length requirements (minimum 400 words for "specific career goals" and minimum 300 words for "challenges facing your organization today"). Responses should be typed and double-spaced.

### Letter of Sponsorship

This letter, signed by your unit commander or equivalent, acknowledges the organization's responsibility for providing sufficient time to participate in completing online/non-resident responsibilities and attendance at the required residencies. However, ultimate responsibility in assignment completion rests with the student.

#### **Recommendation Letters**

Provide recommendation forms and envelopes to two individuals who have supervised your work. One must be from your current immediate supervisor (in the case of Combatant Command members—your J4/J5 or other senior staff leader). Be sure you have written your name on the forms and that you have addressed the envelopes to yourself before giving them to your recommenders. The signed and sealed envelopes are to be returned to you so you can enclose them with your application materials. If recommendations come from individuals no longer assigned in your unit, they may mail them directly to the appropriate MILDEP/DSCA point of contact.

### Résumé

Attach an up-to-date résumé, providing information on employment, academic honors, awards, international experience and travel, and extracurricular activities. Make sure international affairs duties are clearly identifiable as this will be the basis to determine the sufficiency of your experience.

### **TOEFL**

Non-US citizens who graduated from institutions where English is not the language of instruction are required to submit Test of English as a Foreign Language (TOEFL) scores. TOEFL scores taken through computer-based testing (CBT) will be reported to the Service/Agency POC as part of the application, but not later than two (2) weeks after completion.